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C-LINK SQUARED LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 1463)

ANNOUNCEMENT OF INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2023

The board (the “**Board**”) of directors (the “**Directors**”) of C-Link Squared Limited (the “**Company**”) is pleased to announce the unaudited condensed consolidated interim results of the Company and its subsidiaries (collectively, the “**Group**”, “**we**” or “**our**”) for the six months ended 30 June 2023 (the “**Reporting Period**”), together with the comparative figures for the corresponding period in 2022, as follows:

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the six months ended 30 June 2023

	<i>Notes</i>	For the six months ended 30 June	
		2023	2022
		RM'000	RM'000
		(Unaudited)	(Unaudited) (Restated)
Revenue from contracts with customers	4	45,861	51,770
Cost of sales		<u>(36,448)</u>	<u>(41,182)</u>
Gross profit		9,413	10,588
Other income and gains	5	483	820
Administrative expenses		(12,548)	(9,894)
Finance costs	6	<u>(211)</u>	<u>(217)</u>
(Loss)/Profit before tax	7	(2,863)	1,297
Income tax expense	8	<u>(1,123)</u>	<u>(1,314)</u>
Loss for the period		<u>(3,986)</u>	<u>(17)</u>

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the six months ended 30 June 2023

		For the six months ended 30 June	
	Note	2023 RM'000 (Unaudited)	2022 RM'000 (Unaudited) (Restated)
Other comprehensive income			
<i>Item that will not be reclassified to profit or loss:</i>			
Exchange differences on translation from functional currency to presentation currency		3,465	–
<i>Item that may be reclassified to profit or loss in subsequent periods:</i>			
Exchange differences on translation of foreign operations		<u>(2,088)</u>	<u>501</u>
Other comprehensive income for the period, net of tax		<u>1,377</u>	<u>501</u>
Total comprehensive (loss)/income for the period		<u>(2,609)</u>	<u>484</u>
(Loss)/Profit attributable to:			
Equity holders of the Company		<u>(4,318)</u>	<u>(401)</u>
Non-controlling interests		<u>332</u>	<u>384</u>
		<u>(3,986)</u>	<u>(17)</u>
Total comprehensive (loss)/income attributable to:			
Equity holders of the Company		<u>(3,403)</u>	<u>85</u>
Non-controlling interests		<u>794</u>	<u>399</u>
		<u>(2,609)</u>	<u>484</u>
			(Restated)
Loss per share attributable to equity holders of the Company:			
– Basic and diluted (RM sen)	10	<u>(0.18)</u>	<u>(0.02)</u>

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2023

		30 June 2023	31 December 2022
	<i>Notes</i>	<i>RM'000</i>	<i>RM'000</i>
		(Unaudited)	(Audited)
ASSETS			
Non-current assets			
Property, plant and equipment		20,544	20,191
Right-of-use assets		3,511	3,150
Intangible assets		6,186	4,306
Prepayments		3,679	4,110
Deferred tax assets		227	532
		<u>34,147</u>	<u>32,289</u>
Current assets			
Trade receivables	<i>11</i>	18,183	19,774
Prepayments, deposits and other receivables		6,627	4,907
Income tax recoverable		1,515	864
Cash and bank balances		37,931	53,926
		<u>64,256</u>	<u>79,471</u>
Total assets		<u>98,403</u>	<u>111,760</u>
EQUITY AND LIABILITIES			
Current liabilities			
Trade payables	<i>12</i>	953	3,080
Other payables and accruals		1,563	4,900
Contract liabilities		1,238	1,574
Income tax payable		770	710
Loans and borrowings		2,524	6,552
Lease liabilities		116	82
		<u>7,164</u>	<u>16,898</u>
Net current assets		<u>57,092</u>	<u>62,573</u>

		30 June	31 December
		2023	2022
	<i>Note</i>	<i>RM'000</i>	<i>RM'000</i>
		(Unaudited)	(Audited)
Non-current liabilities			
Deferred tax liabilities		191	172
Loans and borrowings		5,565	6,831
Lease liabilities		233	–
		<u>5,989</u>	<u>7,003</u>
Total liabilities		<u>13,153</u>	<u>23,901</u>
Net assets		<u>85,250</u>	<u>87,859</u>
Equity			
Share capital	<i>13</i>	4,233	4,233
Reserves		<u>76,925</u>	<u>80,328</u>
		81,158	84,561
Non-controlling interest		<u>4,092</u>	<u>3,298</u>
Total equity		<u>85,250</u>	<u>87,859</u>
Total equity and liabilities		<u>98,403</u>	<u>111,760</u>

NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL INFORMATION

1. GENERAL INFORMATION

The Company is an exempted company with limited liability incorporated in the Cayman Islands. The registered office of the Company is located at Windward 3, Regatta Office Park, PO Box 1350, Grand Cayman KY1-1108, Cayman Islands. The headquarters and principal place of business of the Company is located at No. 1, Persiaran Sungai Buloh, Taman Industri Sungai Buloh, Kota Damansara, 47810 Petaling Jaya, Selangor, Malaysia. The principal place of business of the Company in the Hong Kong Special Administrative Region (“**Hong Kong**”) of the People’s Republic of China (the “**PRC**”) is located at Room 1901, 19/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong.

The principal activity of the Company is investment holding. During the Reporting Period, the Company’s principal subsidiaries were mainly engaged in the provision of outsourced services, including the provision of outsourced document management services and related software applications and enterprise software solutions services in Malaysia as well as the provision of outsourced insurance risk analysis services and insurance marketing services in the PRC (which, for the purposes of this announcement only, excludes Hong Kong, Taiwan and the Macau Special Administrative Region of the PRC, unless otherwise specified), and the distribution and sales of medical equipment in the PRC.

There have been no significant changes in the nature of the principal activities of the Group during the Reporting Period.

2. BASIS OF PREPARATION AND CHANGES IN ACCOUNTING POLICIES

2.1 Basis of Preparation

The unaudited condensed consolidated interim financial information of the Group has been prepared in accordance with International Financial Reporting Standards (“**IFRSs**”) issued by the International Accounting Standards Board (“**IASB**”) and the applicable disclosure requirements of Appendix 16 to the Rules (the “**Listing Rules**”) Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) and the Hong Kong Companies Ordinance.

The unaudited condensed consolidated interim financial information does not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the Group’s annual financial statements for the year ended 31 December 2022.

The unaudited condensed consolidated interim financial information of the Group has been prepared in accordance with the same accounting policies adopted in the Group’s annual financial statements for the year ended 31 December 2022, except for the adoption of the revised IFRSs as disclosed in Note 2.2 below.

This unaudited condensed consolidated interim financial information is presented in Ringgit Malaysia (“RM”) and all values are rounded to the nearest thousand (“RM’000”) except where otherwise indicated. This unaudited condensed consolidated interim financial information has not been audited or reviewed by the Company’s external auditors, but has been reviewed by the audit committee of the Board (“**Audit Committee**”).

2.2 Changes in Accounting Policies

In the accounting period beginning from 1 January 2023, the Group has adopted, for the first time, the following amendments to IFRSs:

IFRS 17	Insurance Contracts
Amendments to IAS 1 and IFRS Practice Statement 2	Disclosure of Accounting Policies
Amendments to IAS 8	Definition of Accounting Estimates
Amendments to IAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction

These amendments have had no material effect on the Group’s results and financial position for the current or prior periods. The Group has not applied any other new standards or interpretation that is not yet effective for the current accounting period.

2.3 Correction of early accounting errors in the unaudited interim results for the six months ended 30 June 2022

As disclosed in the Management Discussion and Analysis – “Correction of early accounting errors in the unaudited interim results for the six months ended 30 June 2022”, the revenue from contracts with customers and cost of sales for the six months ended 30 June 2022 have been restated to reflect the early accounting errors.

3. OPERATING SEGMENT INFORMATION

For management purposes, the Group has only one reportable operating segment, which is the provision of outsourced services. Since this is the only operating segment of the Group, no further operating segment analysis thereof is presented.

The Group’s revenue from external customers was derived solely from its operations in Malaysia, Singapore and the PRC, and the non-current assets of the Group were mainly located in Malaysia and the PRC as at 30 June 2023 and 31 December 2022.

(a) **Geographical information**

Geographical information for the Group is presented in Note 4.1.

(b) **Non-current assets**

	30 June 2023 RM'000 (Unaudited)	31 December 2022 RM'000 (Audited)
Malaysia	33,849	31,680
PRC	71	77
Total	<u>33,920</u>	<u>31,757</u>

Non-current assets excluded deferred tax assets.

(c) **Information about major customers**

Revenue from top five customer groups of the Group for the respective reporting period is set out below:

	Representing % of total revenue (Unaudited)	Sales amount RM'000 (Unaudited)
For the six months ended 30 June 2023		
Bank Group A	24.7%	11,308
Bank Group B	17.7%	8,099
Bank Group C	11.9%	5,466
Insurance Group D	6.5%	2,996
Bank Group E	5.2%	2,376
Total	<u>66.0%</u>	<u>30,245</u>
(Restated)		
For the six months ended 30 June 2022		
Bank Group A	23.9%	12,363
Bank Group B	13.1%	6,780
Insurance Customer F	13.0%	6,754
Bank Group C	9.7%	5,036
Insurance Group D	7.8%	4,026
Total	<u>67.5%</u>	<u>34,959</u>

4. REVENUE FROM CONTRACTS WITH CUSTOMERS

4.1 Disaggregated revenue information

Set out below is the disaggregation of the Group's revenue from contracts with customers:

	For the six months ended 30 June	
	2023 <i>RM'000</i> (Unaudited)	2022 <i>RM'000</i> (Unaudited) (Restated)
Type of services		
Outsourced services:		
– Document management	38,293	38,194
– Insurance marketing	4,461	8,105
– Insurance risk analysis	–	2,827
– Enterprise software solutions:		
– Customised software	2,122	2,233
– Electronic document warehouse services	530	328
Others:		
– Distribution and sales of medical equipment	455	83
Total revenue from contracts with customers	45,861	51,770
Geographical markets		
Malaysia	39,776	39,628
Singapore	1,169	1,127
PRC	4,916	11,015
Total revenue from contracts with customers	45,861	51,770
Timing of revenue recognition		
At a point in time	43,209	49,209
Over time	2,652	2,561
Total revenue from contracts with customers	45,861	51,770

4.2 Performance obligations

Information about the Group's performance obligations is summarised below:

Outsourced document management services

The performance obligation is satisfied at a point in time and payment is generally due upon completion of the service.

Outsourced insurance risk analysis services and insurance marketing services

The performance obligation is satisfied at a point in time and payment is generally due upon completion of the service.

Customised software

The performance obligation is satisfied over-time and payment is generally due upon achieving pre-agreed billing milestones.

Electronic document warehouse services

The performance obligation is satisfied over-time and payment is generally due in advance at the beginning of the service period.

Distribution and sales of medical equipment

The performance obligation is satisfied upon acceptance of goods by the customers and payment is generally due in advance before delivery.

The transaction price allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at 30 June 2023 and 31 December 2022 are as follows:

	30 June 2023 RM'000 (Unaudited)	31 December 2022 RM'000 (Audited)
Expected to be recognised:		
Within one year	1,971	2,586
More than one year	2,902	2,920
	4,873	5,506

The Group applies the practical expedient on the exemption to disclose the information on the remaining performance obligations that have original expected durations of one year or less.

The remaining performance obligations expected to be recognised in more than one year as at 30 June 2023 relate to the enterprise software solutions to be satisfied within or more than two years (31 December 2022: within or more than two years).

5. OTHER INCOME AND GAINS

	For the six months ended 30 June	
	2023 <i>RM'000</i> (Unaudited)	2022 <i>RM'000</i> (Unaudited)
Bank interest income	420	406
Foreign exchange gain, net	58	400
Government grants*	–	9
Others	5	5
	483	820
	483	820

* Government grants represent grants received for the stabilisation of employment in Hong Kong during the six months ended 30 June 2022. There were no unfulfilled conditions or contingencies relating to these grants as at 30 June 2023 and 30 June 2022.

6. FINANCE COSTS

	For the six months ended 30 June	
	2023 <i>RM'000</i> (Unaudited)	2022 <i>RM'000</i> (Unaudited)
Interest expenses on:		
– term loan	196	197
– overdraft	1	5
– lease liabilities	4	5
Amortisation of transaction costs	10	10
	211	217
	211	217

7. (LOSS)/PROFIT BEFORE TAX

The following items have been included in arriving at (loss)/profit before tax:

	For the six months ended 30 June	
	2023 <i>RM'000</i> (Unaudited)	2022 <i>RM'000</i> (Unaudited)
Salaries and performance related bonuses	10,016	5,548
Pension scheme contributions	598	645
Other employee benefits	13	27
	<hr/>	<hr/>
Staff costs	10,627	6,220
Depreciation of property, plant and equipment	614	829
Depreciation of right-of-use assets	80	159
Amortisation of intangible assets	425	561
Allowance for expected credit losses on trade receivables	199	88
Legal and other professional fees	2,455	3,875
Research and development	258	1,016
	<hr/> <hr/>	<hr/> <hr/>

8. INCOME TAX EXPENSE

	For the six months ended 30 June	
	2023 <i>RM'000</i> (Unaudited)	2022 <i>RM'000</i> (Unaudited)
Current income tax:		
– Malaysia	567	1,113
– PRC	232	267
	<hr/>	<hr/>
	799	1,380
Deferred tax:		
– Relating to origination and reversal of temporary differences	361	(66)
– Over-provision in prior periods	(37)	–
	<hr/>	<hr/>
Income tax expense	1,123	1,314
	<hr/> <hr/>	<hr/> <hr/>

9. INTERIM DIVIDEND

The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2023 (six months ended 30 June 2022: Nil).

10. LOSS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

Basic loss per share is calculated by dividing the Group's net loss attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the six months ended 30 June 2023 and 2022.

The following reflects the income and share data used in the basic and diluted (loss)/earnings per share computations:

	For the six months ended 30 June	
	2023	2022
	RM'000	RM'000
	(Unaudited)	(Unaudited) (Restated)
Loss net of tax attributable to equity holders of the Company (RM'000)	(4,318)	(401)
Weighted average number of ordinary shares for basic earnings per share computation ('000)	2,400,000	2,400,000
Basic loss per share (RM sen)	<u>(0.18)</u>	<u>(0.02)</u>

The basic loss per share attributable to equity holders of the Company for the six months ended 30 June 2022 has been restated to reflect the impacts of the share subdivision of the Company effective from 13 June 2023.

No adjustments have been made to the basic loss per share attributable to equity holders of the Company for the six months ended 30 June 2023 and 30 June 2022, as the Group had no potentially dilutive shares in issue during these periods.

11. TRADE RECEIVABLES

	30 June	31 December
	2023	2022
	RM'000	RM'000
	(Unaudited)	(Audited)
Trade receivables		
Third parties	18,638	20,030
Less: Allowance for expected credit losses	<u>(455)</u>	<u>(256)</u>
Trade receivables, net	<u>18,183</u>	<u>19,774</u>

Trade receivables are non-interest bearing and are generally on 30 days (31 December 2022: 30 days) terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

An ageing analysis of the trade receivables as at the end of the respective reporting periods, based on the invoice date and net of loss allowance, is as follows:

	30 June	31 December
	2023	2022
	<i>RM'000</i>	<i>RM'000</i>
	(Unaudited)	(Audited)
Within 1 month	7,212	8,383
1 to 2 months	5,621	5,810
2 to 3 months	2,010	2,130
Over 3 months	3,340	3,451
	<u>18,183</u>	<u>19,774</u>

12. TRADE PAYABLES

	30 June	31 December
	2023	2022
	<i>RM'000</i>	<i>RM'000</i>
	(Unaudited)	(Audited)
Trade payables		
Third parties	885	3,017
Amounts due to a related party	68	63
	<u>953</u>	<u>3,080</u>

An ageing analysis of the trade payables as at the end of the respective reporting periods, based on the invoice date, is as follows:

	30 June	31 December
	2023	2022
	<i>RM'000</i>	<i>RM'000</i>
	(Unaudited)	(Audited)
Within 1 month	676	2,822
1 to 2 months	277	214
2 to 3 months	-	-
Over 3 months	-	44
	<u>953</u>	<u>3,080</u>

13. SHARE CAPITAL

	30 June 2023 (Unaudited)		31 December 2022 (Audited)	
	Number of shares '000	Carrying amount HK\$'000	Number of shares '000	Carrying amount HK\$'000
Ordinary shares of par value one third Hong Kong cent (31 December 2022: HK\$0.01) each				
Authorised:				
At beginning of the reporting period	1,500,000	15,000	1,500,000	15,000
Share subdivision (<i>Note</i>)	<u>3,000,000</u>	<u>–</u>	<u>–</u>	<u>–</u>
At end of the reporting period	<u>4,500,000</u>	<u>15,000</u>	<u>1,500,000</u>	<u>15,000</u>
Issued and fully paid:				
At beginning of the reporting period	800,000	8,000	800,000	8,000
Share subdivision (<i>Note</i>)	<u>1,600,000</u>	<u>–</u>	<u>–</u>	<u>–</u>
At end of the reporting period	<u>2,400,000</u>	<u>8,000</u>	<u>800,000</u>	<u>8,000</u>
		<i>RM'000</i>		<i>RM'000</i>
Equivalent to		<u>4,233</u>		<u>4,233</u>

Note: Pursuant to a resolution passed by the shareholders of the Company (the “Shareholders”) at the extraordinary general meeting held on 9 June 2023, every one issued and unissued ordinary share of HK\$0.01 each in the share capital of the Company was subdivided into three ordinary shares of one third Hong Kong cent each. The share subdivision became effective on 13 June 2023.

14. RELATED PARTY TRANSACTIONS

(a) Sale and purchase of goods and services

In addition to the related party information disclosed elsewhere in the unaudited condensed consolidated interim financial information of the Group for the period ended 30 June 2023, the following significant transactions between the Group and its related parties took place at terms agreed between the parties during the respective reporting periods:

	For the six months ended 30 June	
	2023	2022
	<i>RM'000</i>	<i>RM'000</i>
	(Unaudited)	(Unaudited)
Purchase of goods from a related company	<u>341</u>	<u>237</u>
Rental payable to a director	<u>28</u>	<u>42</u>

(b) Compensation of key management personnel

The remuneration of the key management personnel of the Group for the six months ended 30 June 2023 and 30 June 2022 is as follows:

	For the six months ended 30 June	
	2023	2022
	<i>RM'000</i>	<i>RM'000</i>
	(Unaudited)	(Unaudited)
Directors' fees	342	349
Salaries, allowances and benefits in kind	5,375	1,647
Pension scheme contributions	<u>253</u>	<u>167</u>
	<u>5,970</u>	<u>2,163</u>

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW AND OUTLOOK

We are principally engaged in (i) the provision of outsourced services, including the provision of outsourced document management services and related software applications and enterprise software solutions services in Malaysia as well as the provision of outsourced insurance risk analysis services and insurance marketing services in the PRC, and (ii) the distribution and sales of medical equipment in the PRC. Our outsourced document management services in Malaysia currently represent our largest revenue stream of the Group and include (a) electronic document delivery; (b) document print and mail fulfilment; (c) magnetic ink character recognition cheque print and mail fulfilment; (d) medical ID card print and mail fulfilment; and (e) document imaging and scanning services. Our non-wholly owned subsidiary in the PRC acquired in July 2021 is principally engaged in the operation of outsourced insurance risk analysis services and insurance marketing services business as well as the distribution and sales of medical equipment business in the PRC.

Over the years, we have successfully developed proprietary enterprise software applications which focus on Information Technologies (“IT”) that drive digital transformation for large companies in the banking, insurance and retail industries in Malaysia. Our solutions are mainly developed by our team of experienced IT engineers having longstanding experience in both the IT and the financial services industries, with the objective of optimising the IT document management system of our clients.

We have experienced an increased demand for software as a service of subscription (“SaaS”) for software application solution delivery in Malaysia which will lead to an increase in demand from existing and new customers to adopt our Streamline Suite. In light of this, we are upgrading our IT infrastructure and expanding our host capacity, and as our customers are mostly financial institutions in Malaysia, our Streamline Suite and services will be hosted in a tier 3 compliant data centre (the “Data Centre”) in Malaysia upon the expected completion of the refurbishment of the Data Centre by the end of June 2024. This new Data Centre facility will contribute to our Group’s outsourced document management services and enterprise software solutions services by allowing our Group to enhance our document hosting capability for electronic distribution and enterprise software solutions to our customers. Please refer to the sub-section headed “Future Plans and Prospects” in this announcement for more details.

Furthermore, since 2021, we have been engaging in the provision of outsourced insurance risk analysis services and insurance marketing services in the PRC through our non-wholly owned subsidiary Qingdao Yongbao Cloud Technology Co., Ltd.* (青島永保雲科技有限公司), and since 2022, we have established our business in the distribution and sales of medical equipment including anesthesia laryngoscope and defibrillator, etc., in Qingdao, the PRC, both of which have contributed additional revenue stream to the Group.

FUTURE PLANS AND PROSPECTS

We intend to achieve sustainable growth in our business and create long-term Shareholder value. To achieve our goals, we propose to implement the following strategies:

- (i) Expanding the Group's data processing and technical capacity:
 - converting an existing building we have acquired in 2022 into a new Data Centre to upgrade our IT infrastructure for expanding our outsourced document management services and our enterprise software solutions; and
 - engaging external software development vendors to develop new applications within our Streamline Suite and front-end solutions.
- (ii) Expanding the Group's market presence locally and exploring expansion regionally to capture further market share:
 - maintaining and strengthening our relationship with existing customers and capturing new customers mainly in Malaysia, Singapore, Vietnam and the PRC.
- (iii) Increasing the Group's visibility, operational efficiency and profitability through obtaining the Multimedia Super Corridor Malaysia status when the new tier 3 Data Centre is ready for use.
- (iv) Pursuing appropriate strategic acquisitions and business opportunities.

The Group has applied approximately RM6.2 million (equivalent to approximately HK\$12.0 million) out of its internal resources for the design and project management of the Data Centre since 2020. However, as a result of the unprecedented outbreak of the novel coronavirus pandemic (“**COVID-19 Outbreak**”) since the beginning of 2020, the Malaysian Government has implemented a series of preventative measures throughout the country, including but not limited to the Movement Control Order (“**MCO**”). Due to the COVID-19 Outbreak and the country-wide lockdown measures under the MCO, the construction plan of the Group’s new Data Centre facility had been postponed, and as disclosed in the announcement of the Company dated 4 November 2021 (the “**2021 Announcement**”), the Company subsequently decided to acquire and convert an existing building in Malaysia into the Data Centre instead of building one itself. On 10 January 2022, the Group entered into a provisional agreement with an independent third party to acquire a building in Malaysia for such purpose at the consideration of RM12.0 million (equivalent to approximately HK\$22.3 million), of which RM10.3 million (equivalent to approximately HK\$19.5 million) was paid out of the net proceeds of the Company’s share offer and placing (the “**Share Offer**”), further details of which are set out in the Company’s prospectus (the “**Prospectus**”) dated 17 March 2020 and the 2021 Announcement. The Group began the conversion of the building into the Data Centre in June 2022. In July 2023, the Company obtained preliminary approval from the Dewan Bandarava Kuala Lumpur (Kuala Lumpur City Hall) in Malaysia for the refurbishment works for the building. Given this, the Group could continue with the refurbishment works. As at the date of this announcement, the conversion works were still in progress and it is expected that the Data Centre will be ready for use by the end of June 2024.

In addition, in light of the increasing popularity of livestreaming and video technology since the emergence of the COVID-19 pandemic, and especially after many customers and potential clients of the Group have started adopting “work from home” and “remote working” arrangement amid long periods of lockdown imposed in various countries, the Group has applied RM4.7 million (equivalent to approximately HK\$8.8 million) out of the net proceeds of the Share Offer for acquisition of source code of livestreaming and video technology and begun to integrate and upgrade its Streamline Suite platform with livestreaming and video technology capabilities to enable live-time interactions with customers. In addition, upon continuous market research and feedback, the Board considers that the potential of the Group’s applications in its Streamline Suite platform could further be enhanced to keep up with popular market trends and rapid technological changes by including more advanced capabilities such as analytics of customer data, behaviour and preferences, which will involve the application of artificial intelligence (“**AI**”) and machine learning (“**ML**”; a subset of AI) technology to boost the efficiency of the Streamline Suite platform. Therefore, the Group is also considering partnering with established AI technology firm(s) to leverage their expertise and accelerate the adoption of AI and ML technology to its existing and new applications.

The Group expects that the upgraded Streamline Suite platform with livestreaming and video technology capabilities will become compatible on Apple and Android mobile operation systems and will provide key features such as (i) one-to-one calls function seamlessly integrated into the website which enable calls with customers, (ii) co-browsing and screen-sharing with customers to further empower agents to promote their products and services, (iii) live video shopping broadcast to global audiences to enhance customer interactions, and (iv) search and display functions that enable simultaneous comparisons between products.

The COVID-19 Outbreak has started a new era with working from home and/ or remote working as the norm. In this connection, video conferencing tools have become essential for effective communication and interaction with customers. Adding livestreaming and video technology capabilities to the Group's service will also enable its employees to engage its customers more effectively in open and two-way conversations and respond to their enquiries in real time via its website, social media channels and live chat, thereby promoting the Group's business and enriching customer experience for both online and offline interactions. As at the date of this announcement, the integration of the source code with our Streamline Suite was still in progress and it is expected that such integration process will be fully completed by the end of June 2024.

Since July 2021, the Group has expanded its footprint in the PRC and has been providing outsourced insurance risk analysis services and insurance marketing services in the PRC. In addition, the Group has begun its distribution and sales of medical equipment business in the PRC since April 2022. Going forward, the Group expects to develop advanced internet cloud technology and big data analysis to create a comprehensive and efficient service system for customers in the insurance and insurance-related industries in the PRC. In addition, the Group aims to further internationalise and diversify its businesses based on such service system. Potential business opportunities include (i) the insurance big data business; (ii) the development of health management, equipment sales and big health business related to insurance data; and (iii) data cloud and related services for various small and medium-sized enterprises, such as telemedicine, video conferencing services and other business opportunities. The Group currently aims to maintain a prudent attitude in this business and develop it at a steady pace in the PRC, and will review its performance, strategies and development regularly.

The Group's business in the PRC is subject to the PRC Data Security Law, the PRC Personal Information Protection Law and a series of relevant industry regulations and policies of the PRC. The Group has internal policies in place to comply with relevant regulations, and will make corresponding changes in operations in accordance with the updates of relevant regulations and policies issued by the government and regulatory agencies so as to achieve legal compliance in its operations.

FINANCIAL REVIEW

Revenue from contracts with customers

Our total revenue consisted solely of our revenue from contracts with customers and amounted to approximately RM45.9 million and RM51.8 million for the six months ended 30 June 2023 and 30 June 2022, respectively. Our revenue for the six months ended 30 June 2023 was mainly derived from (i) the provision of outsourced services, including the provision of outsourced document management services and related software applications and enterprise software solutions services in Malaysia as well as outsourced insurance risk analysis services and insurance marketing services in the PRC, which in aggregate represented approximately 99.0% (six months ended 30 June 2022: approximately 99.8%) of the total revenue of the Group, and (ii) the distribution and sales of medical equipment in the PRC, which represented approximately 1.0% (six months ended 30 June 2022: approximately 0.2%) of the total revenue of the Group.

Provision of outsourced services

Outsourced document management services

Our revenue generated from the provision of outsourced document management services represented approximately 83.5% and 73.8% of our total revenue for the six months ended 30 June 2023 and 30 June 2022, respectively. The revenue from the provision of outsourced document management services increased slightly by approximately RM0.1 million or 0.3% from approximately RM38.2 million for the six months ended 30 June 2022 to approximately RM38.3 million for the six months ended 30 June 2023. Such increase in revenue was mainly due to the increase in postage unit fees charged to our customers, which was partially offset by the decrease in ad-hoc services related to our provision of outsourced document management services such as programming services and user acceptance testing services for the period ended 30 June 2023.

Outsourced insurance risk analysis services and insurance marketing services

We provided outsourced insurance risk analysis services and insurance marketing services to our customers in the insurance or insurance-related industries in the PRC during the Reporting Period.

Our revenue generated from the provision of outsourced insurance risk analysis services and insurance marketing services represented approximately 9.7% of the total revenue for the six months ended 30 June 2023 (six months ended 30 June 2022: approximately 21.1%) and amounted to approximately RM4.5 million (six months ended 30 June 2022: approximately RM10.9 million). Such decrease in revenue was mainly attributable to the decrease in demand for outsourced insurance risk analysis services and insurance marketing services in the PRC during the Reporting Period as a result of the economic downturn as an aftermath of the unprecedented COVID-19 Outbreak and the country-wide lockdown measures in the past few years in the PRC.

Enterprise software solutions

We provided enterprise software solutions to our customers using our proprietary Streamline Suite and generated revenue mainly from license fees, maintenance fees and implementation fees during the Reporting Period.

Our revenue generated from the provision of enterprise software solutions represented approximately 5.8% and 4.9% of our total revenue for the six months ended 30 June 2023 and 30 June 2022, respectively. Our revenue from the provision of enterprise software solutions increased by approximately RM0.1 million or 3.6% from approximately RM2.6 million for the six months ended 30 June 2022 to approximately RM2.7 million for the six months ended 30 June 2023. The increase in revenue generated from the provision of enterprise software solutions during the Reporting Period was mainly due to the increase in projects for the implementation of our Streamline Document Management System, a software application that manages documents and electronic documents created in the business process, which achieves higher efficiency in the business process and enhances customer experience.

Distribution and sales of medical equipment

We have been engaged in the distribution and sales of medical equipment business in the PRC since April 2022 through the Group's non-wholly owned subsidiary in the PRC acquired in July 2021. The revenue generated from the distribution and sales of medical equipment was recognised on a net basis given that the Group's non-wholly owned subsidiary acted as an agent in the transactions.

Our revenue generated from the the distribution and sales of medical equipment represented approximately 1.0% (six months ended 30 June 2022: approximately 0.2%) of our total revenue for the six months ended 30 June 2023 and amounted to approximately RM0.5 million (six months ended 30 June 2022: approximately RM0.1 million).

Cost of sales

Our cost of sales decreased by approximately RM4.8 million or 11.5% from approximately RM41.2 million for the six months ended 30 June 2022 to approximately RM36.4 million for the six months ended 30 June 2023. Such decrease in cost of sales was mainly attributable to the decrease in service fees charged by third party contractors in relation to our provision of outsourced insurance risk analysis services and insurance marketing services in the PRC.

Gross profit and gross profit margin

Our gross profit decreased by approximately RM1.2 million or 11.1% from approximately RM10.6 million for the six months ended 30 June 2022 to approximately RM9.4 million for the six months ended 30 June 2023. Our gross profit margin was approximately 20.5% for the six months ended 30 June 2023, which remained comparable to that for the six months ended 30 June 2022. The decrease in gross profit was mainly attributable to the decrease in revenue generated from the provision of outsourced insurance risk analysis services and insurance marketing services in the PRC as mentioned above.

Other income and gains

Our other income and gains decreased by approximately RM0.3 million or 41.1% from approximately RM0.8 million for the six months ended 30 June 2022 to approximately RM0.5 million for the six months ended 30 June 2023, which was mainly attributable to the decrease in foreign exchange gains.

Administrative expenses

Our administrative expenses increased by approximately RM2.6 million or 26.8% from approximately RM9.9 million for the six months ended 30 June 2022 to approximately RM12.5 million for the six months ended 30 June 2023. The increase was mainly attributable to the increase in staff costs consisting of long-service remuneration and other staff payments, which was partially offset by the decrease in research cost of the Group.

Finance costs

Our finance costs amounted to approximately RM0.2 million for the six months ended 30 June 2023 and remained comparable to that for the six months ended 30 June 2022 (six months ended 30 June 2022: approximately RM0.2 million) as the impact of the decrease in the outstanding balance of a term loan of the Group was offset by the increase in the floating interest rate of the term loan during the Reporting Period.

(Loss)/Profit before tax

Our loss before tax amounted to approximately RM2.9 million for the six months ended 30 June 2023 (six months ended 30 June 2022: profit before tax of approximately RM1.3 million). Such loss before tax was mainly due to the decrease in gross profit and the increase in administrative expenses as abovementioned.

Income tax expense

Our income tax expense decreased by approximately RM0.2 million or 14.5% from approximately RM1.3 million for the six months ended 30 June 2022 to approximately RM1.1 million for the six months ended 30 June 2023. Such decrease in income tax expenses was mainly due to the decrease in taxable income generated from the outsourced document management services, the insurance risk analysis services and insurance marketing services provided by our subsidiaries in Malaysia and the PRC.

Loss for the period

Our loss for the period amounted to approximately RM4.0 million for the six months ended 30 June 2023 (six months ended 30 June 2022: approximately RM17,000). Such loss for the period was primarily due to the decrease in gross profit and the increase in administrative expenses as abovementioned.

Interim dividend

The Board does not recommend the payment of an interim dividend for the six months ended 30 June 2023 (six months ended 30 June 2022: Nil).

Liquidity and financial resources

As at 30 June 2023, the total loans and borrowings of the Group amounted to approximately RM8.1 million (31 December 2022: approximately RM13.4 million), representing a decrease of approximately RM5.3 million or 39.6% as compared with that as at 31 December 2022. The Group's loans and borrowings were at floating interest rates of 4.50% to 6.85% (31 December 2022: 3.50% to 6.60%) and denominated in RM during the Reporting Period. As at 30 June 2023, the loans and borrowings included secured bank loans of approximately RM2.9 million (31 December 2022: approximately RM4.2 million) with maturity of more than 2 years but not exceeding 5 years, secured bank loans of approximately RM2.6 million (31 December 2022: approximately RM2.6 million) with maturity of more than 1 year but not exceeding 2 years, and secured bank loans and bank overdrafts of approximately RM2.6 million (31 December 2022: approximately RM6.6 million) with maturity of less than a year or in aggregate, which were repayable within one year. As at 30 June 2023, loans and borrowings of the Group of RM8.1 million were secured by first party open charge over the leasehold land, factory building and shoplot of the Group, and the corporate guarantee by the Company.

As at 30 June 2023, the Group had cash and bank balances of approximately RM37.9 million (31 December 2022: approximately RM53.9 million), which were mainly denominated in RM, Renminbi (“**RMB**”) and Hong Kong Dollars (“**HK\$**”).

The Group maintained a solid financial position and was in a net current asset position as at 30 June 2023. The Group is able to meet its obligations when they become due in its ordinary and usual course of business. The current ratio, being the ratio of total current assets to total current liabilities, was around 9.0 times as at 30 June 2023 (31 December 2022: approximately 4.7 times). The Group's working capital requirements were mainly financed by internal resources during the Reporting Period.

Contingent liabilities

As at 30 June 2023, the Group did not have any material contingent liabilities (31 December 2022: Nil).

Capital commitments

As at 30 June 2023, the Group had capital commitments of approximately RM1.3 million (31 December 2022: approximately RM1.3 million) in relation to the conversion of an existing building to the Data Centre, which will be funded by proceeds from the Share Offer and internal resources of the Group. As at 31 December 2022, the Group had capital commitments of approximately RM4.8 million in relation to the acquisition of intangible assets for livestreaming and video technology which had been completed as at 30 June 2023.

Funding and treasury policy

The Group has adopted a prudent financial management approach towards its treasury policy and thus maintained a healthy liquidity position for the six months ended 30 June 2023. To manage the liquidity risk, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time. For the six months ended 30 June 2023, the Group did not use any risk hedging instrument and would consider doing so if the need arises.

Foreign currency risk

The Group mainly operates in Malaysia and the PRC with most of its transactions settled in RM, Singapore Dollar ("SGD") and RMB. The assets, liabilities and transactions arising from its operations are mainly denominated in RM, SGD and RMB. Although the Group may be exposed to foreign currency exchange risks, the Board believes that the future currency fluctuations will not have a material impact on the Group's operations and the Group did not engage in any derivative contracts to hedge its exposure to foreign exchange risks for the six months ended 30 June 2023. The Group has not adopted formal hedging policies and would consider adopting such policies if the need arises.

Gearing ratio

As at 30 June 2023, the Group's gearing ratio was approximately 10.0% (31 December 2022: approximately 15.8%), representing the total loans and borrowings as a percentage of the total equity attributable to equity holders of the Company as at the end of the respective periods. The decrease in gearing ratio was mainly attributable to the decrease in interest-bearing bank loans from approximately RM13.4 million as at 31 December 2022 to approximately RM8.1 million as at 30 June 2023.

SHARE CAPITAL AND BOARD LOT SIZE

During the Reporting Period, pursuant to a resolution passed by the Shareholders at the extraordinary general meeting of the Company held on 9 June 2023, every one issued and unissued ordinary share of par value of HK\$0.01 each in the share capital of the Company was subdivided into three ordinary shares of par value of one-third Hong Kong cent each, which became effective on 13 June 2023 (the “**Share Subdivision**”). As a result, the authorised share capital of the Company has been changed from HK\$15,000,000 divided into 1,500,000,000 ordinary shares of par value of HK\$0.01 each to HK\$15,000,000 divided into 4,500,000,000 ordinary shares of par value of one third Hong Kong cent each, and the total number of issued shares of the Company has been changed from 800,000,000 ordinary shares of par value of HK\$0.01 each to 2,400,000,000 ordinary shares of par value of one-third Hong Kong cent each.

Following the Share Subdivision becoming effective, the board lot size of the ordinary shares of the Company for trading on the Stock Exchange has been changed from 4,000 shares to 2,000 shares effective from 9:00 a.m. on 28 June 2023.

For details, please refer to the announcements of the Company dated 11 May 2023 and 9 June 2023, and the circular of the Company dated 19 May 2023.

SIGNIFICANT INVESTMENT, MATERIAL ACQUISITION AND DISPOSAL

The management of the Group adopts a prudent investment strategy to utilise surplus cash to generate stable interest income from low-risk investment products and monitors the investment performance of those products on a regular basis.

The Group did not have any significant investment nor did the Group carry out any material acquisition and disposal of subsidiaries, associates and joint ventures during the six months ended 30 June 2023.

FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

Save as disclosed in the sub-section headed “Issue of Shares and Use of Proceeds from the Share Offer” in this announcement, the Group did not have any other future plans for material investments and capital assets as at the date of this announcement.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S SHARES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the six months ended 30 June 2023.

EVENTS AFTER THE REPORTING PERIOD

Save as disclosed in this announcement, there are no significant subsequent events undertaken by the Group after 30 June 2023 and up to the date of this announcement.

CORRECTION OF EARLY ACCOUNTING ERRORS IN THE UNAUDITED INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2022

The Group's subsidiary in the PRC has been engaging in the distribution and sales of medical equipment since the first half of 2022 and recognised the revenue generated from the distribution and sales of medical equipment for the six months ended 30 June 2022 under the gross price method. After multiple communications with the Company's auditor during the annual audit for the year ended 31 December 2022, the Board considered that it is more appropriate for the Company to recognise the revenue according to the net price method for the distribution and sales of medical equipment business as the Group's subsidiary plays an agent role in the distribution and sales of medical equipment. Thus, the Company currently recognises such revenue according to the net price method.

Had the revenue generated from the distribution and sales of medical equipment been treated using the net price method with effect from 1 January 2022, the impact of such accounting treatment on certain unaudited key financial figures of the Group for the six months ended 30 June 2022 as disclosed in the Company's announcement of interim results for the six months ended 30 June 2022 dated 30 August 2022 and the 2022 interim report dated 30 August 2022 would have been adjusted and restated in the following manner:

	Before	After	Impacts
	restatement	restatement	Increase/ (decrease)
	<i>RM'000</i>	<i>RM'000</i>	<i>RM'000</i>
	(Unaudited)	(Unaudited)	(Unaudited)
Revenue from contracts with customers	59,236	51,770	(7,466)
Cost of sales	48,648	41,182	(7,466)
Gross profit	10,588	10,588	–
Loss for the period	17	17	–

EMPLOYEES AND REMUNERATION POLICIES

As at 30 June 2023, the Group had approximately 167 employees, including the directors of the Group (as at 30 June 2022: 165 employees). The total remuneration cost (including staff costs capitalised as software development expenditure, if any) amounted to approximately RM10.6 million for the six months ended 30 June 2023 (six months ended 30 June 2022: approximately RM6.2 million).

The terms of the Group's employment of employees conform to normal commercial practice. The remuneration of the directors, senior management and employees of the Group is set and paid on the basis of the relevant employees' qualifications, competence, work performance, industry experience, relevant market trend, and the Group's operating results, etc. Discretionary bonuses are granted to directors, senior management and employees based on merit and in accordance with industry practice. Other benefits including share options, retirement benefits, subsidised medical care, pension funds and training programmes are offered to eligible directors, senior management and employees.

SHARE OPTION SCHEME

The Company adopted a share option scheme on 11 March 2020 (the "**Share Option Scheme**"). Details of the Share Option Scheme are set out in the section headed "Statutory and General Information – F. Share Option Scheme" in Appendix V to the Prospectus. No share option has been granted by the Company pursuant to the Share Option Scheme since its adoption.

ISSUE OF SHARES AND USE OF PROCEEDS FROM THE SHARE OFFER

The shares of the Company (the "**Shares**") were listed on the Main Board of the Stock Exchange on 27 March 2020 with a total of then 200,000,000 Shares issued at HK\$0.63 each by way of the Share Offer, raising net proceeds of approximately HK\$73.7 million after deducting underwriting commissions and all related expenses.

Having considered the property market and business environment in Malaysia as affected by the COVID-19 Outbreak and the development needs of the Group as set out in the 2021 Announcement, the Board has resolved to, among others, change the use of the unutilised net proceeds which were originally allocated to building the Data Centre to acquiring and converting an existing building in Malaysia into the Data Centre. For details, please refer to the 2021 Announcement.

Subsequently, having duly considered the development needs of the Group as set out in the Company’s announcements dated 20 December 2022 (the “**2022 Announcement**”) and 28 July 2023 (the “**2023 Announcement**”), respectively, the Board has, among others, resolved to (i) reallocate the unutilised net proceeds which were originally allocated to “strengthening the Group’s technical operation support system” to another existing use of “engaging external software development vendor(s) and developing new applications within the software development plan”; (ii) include the development or provision of livestreaming and video technology capabilities, and AI capabilities for its existing and new applications in the Group’s software development plan; (iii) reallocate the unutilised net proceeds which were originally allocated to “potential strategic acquisition and business opportunities” partially to the existing use of “stepping up the Group’s marketing and sale efforts to reach out to new customers” and partially to the existing purpose of “engaging external software development vendor(s) and developing new applications within the software development plan”; and (iv) include the engagement of external service provider(s) to provide marketing, sale, customer services and other support services for the Group’s Streamline products and services as part of its existing purpose of “marketing and sale efforts to reach out to new customers”. For details, please refer to the 2022 Announcement and the 2023 Announcement.

A summary of the planned use and actual use of the net proceeds from the Share Offer is set out below:

Purposes of the use of the net proceeds	Percentage of total net proceeds (<i>approximate</i>)	Intended use of net proceeds as stated in the Prospectus (and as amended as set out in the 2021 Announcement, the 2022 Announcement and the 2023 Announcement) (<i>approximate</i>)	Actual amount of utilised net proceeds during the Reporting Period and up to 30 June 2023 (<i>approximate</i>)	Actual amount of utilised net proceeds as at 30 June 2023 (<i>approximate</i>)	Actual amount of unutilised net proceeds as at 30 June 2023 (<i>approximate</i>)	Expected timeline for utilisation of unutilised net proceeds as at the date of this announcement
		<i>HK\$’million</i>	<i>HK\$’million</i>	<i>HK\$’million</i>	<i>HK\$’million</i>	
To increase technological capability and capacity to develop into other market vertical/parallels	89.8%	66.2	(8.8)	(29.3)	36.9	
– to acquire and convert an existing building into a Data Centre and upgrade IT infrastructure	76.7%	56.5	–	(20.5)	36.0	By June 2024
– to engage external software development vendors and develop new applications within the software development plan	13.1%	9.7	(8.8)	(8.8)	0.9	By December 2023
To expand market presence locally and explore expansion regionally to capture further market share	10.2%	7.5	(0.2)	(0.9)	6.6	
– to step up the Group’s marketing and sale efforts to reach out to new customers	10.2%	7.5	(0.2)	(0.9)	6.6	By June 2024
	100.0%	73.7	(9.0)	(30.2)	43.5	

The balance of unutilised net proceeds brought forward to 2023 from the year ended 31 December 2022 amounted to approximately HK\$52.5 million. Although the utilisation of the net proceeds had been delayed as a result of the COVID-19 Outbreak, as at 30 June 2023 the net proceeds have been used and are expected to be applied for purposes which are consistent with those as disclosed in the section headed “Future Plans and Proposed Use of Proceeds” of the Prospectus, the 2021 Announcement, the 2022 Announcement and the 2023 Announcement. The unutilised portion of the net proceeds has been deposited in reputable banks in Malaysia and Hong Kong.

The business objectives, future plans and planned use of proceeds as stated in the Prospectus, the 2021 Announcement, the 2022 Announcement and the 2023 Announcement were based on the best estimation and assumption of future market conditions and industry development made by the Company at the time of preparing the Prospectus, the 2021 Announcement, the 2022 Announcement and the 2023 Announcement, respectively, while the proceeds will be applied based on the actual development of the Group’s business, the industry and the economic conditions as impacted by the COVID-19 pandemic. As at 30 June 2023 and up to the date of this announcement, there was no change in the intended use of net proceeds as previously disclosed in the Prospectus, the 2021 Announcement, the 2022 Announcement and the 2023 Announcement.

ISSUE OF SECURITIES

The Company did not issue any of the Company’s securities for cash (including securities convertible into equity securities) during the Reporting Period.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) as set out in Appendix 10 to the Listing Rules as its own code of conduct regarding Directors’ securities transactions. The Company has made specific enquiries with all the Directors and all the Directors have confirmed that they have complied with the Model Code during the six months ended 30 June 2023.

The Company’s relevant employees, who are likely to be in possession of inside information of the Company, have also been subject to the Model Code for securities transactions. No incident of non-compliance of the Model Code by the Company’s relevant employees was noted by the Company during the six months ended 30 June 2023.

CODE ON CORPORATE GOVERNANCE PRACTICES

Save for the deviation disclosed below, the Company had complied with all applicable Code Provisions set forth in the Corporate Governance Code (the “**CG Code**”) contained in Appendix 14 to the Listing Rules during the six months ended 30 June 2023.

Under Code Provision C.2.1 of the CG Code, the roles of chairman and chief executive should be separated and should not be performed by the same individual. During the period between 1 January 2023 to 30 April 2023, Mr. Ling Sheng Hwang (“**Mr. Ling**”) held the roles of the chairman of the Board and the chief executive officer of the Company. Mr. Ling had been primarily responsible for corporate strategic planning and overall business development of our Group since he founded our Group in the 2000s until 30 April 2023. Taking into account the continuation of management and the implementation of our business strategies, the Directors (including the independent non-executive Directors) then considered it was most suitable for Mr. Ling to hold both the positions of chairman of the Board and the chief executive officer of the Company, and such arrangements were beneficial and in the interests of the Company and the Shareholders as a whole. Since 1 May 2023, following Mr. Ling’s resignation with effect from 1 May 2023, Mr. Ma Shengcong (“**Mr. Ma**”) has been holding the roles of the chairman of the Board and the chief executive officer of the Company. Mr. Ma has been primarily responsible for overseeing and monitoring the Group’s daily operations and participating in formulating and assessing the Company’s goals and objectives. Mr. Ma is also responsible for developing strategic business plans and exploring new business opportunities for the Company’s subsidiary in the PRC, which is principally engaged in the operation of outsourced insurance risk analysis services, insurance marketing services, and the distribution and sales of medical equipment business. Taking into account the significance of effective management and the implementation of our business strategies, the Directors (including the independent non-executive Directors) consider it is most suitable for Mr. Ma to hold both the positions of chairman of the Board and the chief executive officer of the Company, and the existing arrangements are beneficial and in the interests of the Company and its shareholders as a whole.

Under the leadership of Mr. Ling (up to 30 April 2023) and Mr. Ma (since 1 May 2023), the Board is and has been able to work effectively and perform its responsibilities with key and appropriate issues discussed in a timely manner. In addition, all major decisions are made in consultation with members of the Board and relevant Board committees, and there are three independent non-executive Directors on the Board offering independent perspectives. The Board is therefore of the view that there are adequate safeguards in place to ensure sufficient balance of powers and authorities between the Board and the management of the Company.

To maintain a high standard of corporate governance practices of the Company, the Board will review the effectiveness of the structure and composition of the Board from time to time in light of prevailing circumstances, and continue to review and consider splitting the roles of chairman of the Board and the chief executive officer of the Company at a time when it is appropriate by taking into account the circumstances of the Group as a whole.

AUDIT COMMITTEE AND REVIEW OF INTERIM RESULTS

The Company has established its Audit Committee with written terms of reference in compliance with Rule 3.21 of the Listing Rules and the CG Code. The Audit Committee consists of three independent non-executive Directors, namely Mr. Yang Junhui, Dr. Zeng Jianhua and Mr. Qian Jianguang. Mr. Yang Junhui is currently the chairman of the Audit Committee.

The Audit Committee has considered and reviewed the accounting principles and policies adopted by the Group, the unaudited condensed consolidated interim financial information and the interim results announcement of the Company for the six months ended 30 June 2023. The Audit Committee is of the view that the interim results for the six months ended 30 June 2023 are in compliance with the relevant accounting standards, rules and regulations, and appropriate disclosures have been duly made.

The unaudited condensed consolidated interim financial information of the Company for the six months ended 30 June 2023 has not been audited or reviewed by the independent auditor of the Company.

PUBLICATION OF THE INTERIM RESULTS ANNOUNCEMENT AND INTERIM REPORT

This interim results announcement is published on the websites of both the Stock Exchange (<http://www.hkexnews.hk>) and the Company (<http://www.clinksquared.com>). The interim report of the Group for the six months ended 30 June 2023 containing all the information required by the Listing Rules will be dispatched to the shareholders of the Company and available on the respective websites of the Stock Exchange and the Company in due course.

By Order of the Board
C-Link Squared Limited
Ma Shengcong

Chairman of the Board and executive Director

Hong Kong, 31 August 2023

As at the date of this announcement, the executive Directors are Mr. Ma Shengcong and Ms. Zhang Ying, the non-executive Directors are Mr. Ling Sheng Shyan and Dr. Wu Xianyi, and the independent non-executive Directors are Dr. Zeng Jianhua, Mr. Yang Junhui and Mr. Qian Jianguang.