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## THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

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If you are in any doubt as to any aspect of this circular or as to the action to be taken, you should consult your licensed securities dealer or registered institution in securities, bank manager, solicitor, professional accountant or other professional advisers.

If you have sold or transferred all your shares in **C-Link Squared Limited**, you should at once hand this circular and the accompanying form of proxy to the purchaser or transferee or to the bank, licensed securities dealer, registered institution in securities or other agent through whom the sale or transfer was effected for transmission to the purchaser or transferee.

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## C-LINK SQUARED LIMITED

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock code: 1463)**

### PROPOSALS FOR GENERAL MANDATES TO ISSUE SHARES AND REPURCHASE SHARES; RE-ELECTION OF RETIRING DIRECTORS; AND NOTICE OF ANNUAL GENERAL MEETING

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Capitalised terms used in the lower portion of this page and the cover inside page shall have the same respective meanings as those defined in the section headed “Definitions” of this circular.

A notice convening the 2021 AGM to be held at 10:00 a.m. on Monday, 28 June 2021 at 20/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong is set out on pages 20 to 26 of this circular.

A form of proxy for use in connection with the 2021 AGM is enclosed with this circular. Such form of proxy is also published on the websites of the Stock Exchange ([www.hkexnews.hk](http://www.hkexnews.hk)) and the Company ([www.clinksquared.com](http://www.clinksquared.com)) respectively. If you do not intend to attend the 2021 AGM but wish to exercise your right as a Shareholder, you are required to complete and sign the form of proxy in accordance with the instructions printed thereon and return the same to the Company’s branch share registrar and transfer office in Hong Kong, Computershare Hong Kong Investor Services Limited, located at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Wan Chai, Hong Kong not later than 48 hours before the time appointed for holding the 2021 AGM (i.e., not later than 10:00 a.m. on Saturday, 26 June 2021) or the adjournment thereof. Completion and return of the form of proxy will not preclude you from subsequently attending and voting in person at the 2021 AGM or the adjournment thereof should you so wish and in such event, the form of proxy shall be deemed to be revoked.

References to dates and time in this circular are to Hong Kong dates and time.

#### PRECAUTIONARY MEASURES FOR THE 2021 AGM

To safeguard the health and safety of Shareholders and to prevent the spreading of the COVID-19 pandemic, the following precautionary measures will be implemented at the 2021 AGM:

- (1) Compulsory temperature screening/checks
- (2) Wearing of surgical face masks
- (3) No provision of refreshments or drinks and corporate gifts

Attendees who do not comply with the precautionary measures above or is subject to any Hong Kong Government prescribed quarantine may be denied entry to the 2021 AGM venue, at the absolute discretion of the Company as permitted by law.

**For the health and safety of Shareholders, the Company would like to encourage Shareholders to exercise their right to vote at the 2021 AGM by appointing the chairman of the 2021 AGM as their proxies and to return their forms of proxy by the time specified above, instead of attending the 2021 AGM in person.**

**For more details of the precautionary measures adopted by the Company, please refer to pages i and ii of this circular.**

*This circular is prepared in both English and Chinese. In the event of any inconsistency, the English version of this circular shall prevail over the Chinese version.*

30 April 2021

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## PRECAUTIONARY MEASURES FOR THE 2021 AGM

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With the outbreak and spreading of the COVID-19 pandemic and the heightened requirements for the prevention and control of its spreading, to safeguard the health and safety of Shareholders who might be attending the 2021 AGM in person, the Company will implement the following precautionary measures at the 2021 AGM.

Voting by proxy in advance of the 2021 AGM: The Company does not in any way wish to diminish the opportunity available to Shareholders to exercise their rights and to vote, but is conscious of the pressing need to protect Shareholders from possible exposure to the COVID-19 pandemic. For the health and safety of Shareholders, the Company would like to encourage Shareholders to exercise their right to vote at the 2021 AGM by appointing the chairman of the 2021 AGM as their proxies, instead of attending the 2021 AGM in person. Physical attendance is **NOT** necessary for the purpose of exercising Shareholders' rights. **Completion and return of the form of proxy will not preclude Shareholders from attending and voting in person at the 2021 AGM or any adjournment thereof should they subsequently so wish.**

**The deadline to submit the completed form of proxy is Saturday, 26 June 2021 at 10:00 a.m..** The completed form of proxy must be returned to the Hong Kong Branch Share Registrar, Computershare Hong Kong Investor Services Limited at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong.

**Shareholders are strongly encouraged to cast their votes by submitting a form of proxy and appointing the chairman of the 2021 AGM as their proxies.**

To safeguard the health and safety of Shareholders who might be attending the 2021 AGM in person, the Company will also implement the following measures at the 2021 AGM:

- (1) Compulsory temperature screening/checks will be carried out on every attendee at the entrance of 20/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong (the "**2021 AGM venue**"). Any person with a body temperature of over 37.3 degrees Celsius, or is exhibiting flu-like symptoms, may be denied entry into the 2021 AGM venue and be requested to leave the 2021 AGM venue.
- (2) Every attendee will be required to wear a surgical face mask throughout the 2021 AGM and sit at a safe distance from other attendees. Please note that no masks will be provided at the 2021 AGM venue and attendees should bring and wear their own masks.

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## PRECAUTIONARY MEASURES FOR THE 2021 AGM

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- (3) No refreshments or drinks and corporate gifts will be provided to attendees at the 2021 AGM.
- (4) Every attendee may be asked whether (a) he/she has travelled outside of Hong Kong within the 14-day period immediately before the 2021 AGM; and (b) he/she is subject to any Hong Kong Government prescribed quarantine. Anyone who responds positively to any of these questions may be denied entry into the 2021 AGM venue or be required to leave the 2021 AGM venue.

Attendees are requested to observe and practise good personal hygiene during all times at the 2021 AGM venue. To the extent permitted under law, the Company reserves the right to deny entry into the 2021 AGM venue or require any person to leave the 2021 AGM venue so as to ensure the health and safety of the attendees at the 2021 AGM.

Due to the constantly evolving COVID-19 pandemic situation in Hong Kong, the Company may be required to change the 2021 AGM arrangements at short notice. Shareholders should check the Company's website at [www.clinksquared.com](http://www.clinksquared.com) for future announcements and updates on the 2021 AGM arrangements.

**Appointment of proxy by non-registered Shareholders:** Non-registered Shareholders whose Shares are held through banks, brokers, custodians or the Hong Kong Securities Clearing Company Limited should consult directly with their banks, brokers or custodians (as the case may be) to assist them in the appointment of proxy.

If Shareholders have any questions relating to the 2021 AGM, please contact the Hong Kong Branch Share Registrar as follows:

Computershare Hong Kong Investor Services Limited  
17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong  
Telephone: +852 2862 8555  
Facsimile: +852 2865 0990  
Website: [www.computershare.com/hk/contact](http://www.computershare.com/hk/contact)

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## DEFINITIONS

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*In this circular, unless the context otherwise requires, the following expressions shall have the following respective meanings:*

“2021 AGM”	the annual general meeting of the Company to be held at 10:00 a.m. on Monday, 28 June 2021 at 20/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong
“Articles of Association”	the memorandum and articles of association of the Company as adopted by the Shareholders on 11 March 2020 and as amended and restated, supplemented or otherwise modified from time to time
“associate(s)”	has the meaning ascribed thereto under the Listing Rules
“Audit Committee”	the audit committee of the Board
“Board”	the board of Directors
“close associate(s)”	has the meaning ascribed thereto under the Listing Rules
“Company”	C-Link Squared Limited, an exempted company incorporated in the Cayman Islands with limited liability, the issued Shares of which are listed and traded on the Main Board of the Stock Exchange (stock code: 1463)
“controlling shareholder(s)”	has the meaning ascribed thereto under the Listing Rules
“core connected person(s)”	has the meaning ascribed thereto under the Listing Rules
“Director(s)”	the director(s) of the Company
“Executive”	the Executive Director of the Corporate Finance Division of the Securities and Futures Commission, or any of his/her delegate
“Group”	the Company and its subsidiaries
“HK\$”	Hong Kong dollars, the lawful currency of Hong Kong
“Hong Kong”	Hong Kong Special Administrative Region of the PRC

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## DEFINITIONS

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“Hong Kong Branch Share Registrar”	the Company’s branch share registrar and transfer office in Hong Kong, Computershare Hong Kong Investor Services Limited
“INED(s)”	the independent non-executive Director(s)
“Issuing Mandate”	the general and unconditional mandate proposed to be granted to the Directors at the 2021 AGM to allot, issue and deal with Shares not exceeding 20% of the aggregate number of the issued Shares as at the date of passing the relevant resolution granting such mandate
“Latest Practicable Date”	23 April 2021, being the latest practicable date prior to the printing of this circular for the purpose of ascertaining certain information contained in this circular
“Listing Date”	27 March 2020, being the date on which the Shares were initially listed and traded on the Main Board of the Stock Exchange
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange as amended, supplemented or otherwise modified from time to time
“Main Board”	the stock exchange (excluding the options market) operated by the Stock Exchange which is independent from and operating in parallel with GEM of the Stock Exchange
“Mandatory General Offer”	a mandatory offer in accordance with Rules 26 and 32 of the Takeovers Code
“Mr. F Ling”	Mr. Ling Sheng Hwang, the chairman of the Board, chief executive officer of our Company, an executive Director as well as the brother of Mr. W Ling and Mr. S Ling
“Mr. S Ling”	Mr. Ling Sheng Shyan, a non-executive Director and the brother of Mr. W Ling and Mr. F Ling

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## DEFINITIONS

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“Mr. W Ling”	Mr. Ling Sheng Chung, an executive Director as well as a controlling shareholder and the brother of Mr. F Ling and Mr. S Ling
“NED”	the non-executive Director
“Nomination Committee”	the nomination committee of the Board
“PRC”	the People’s Republic of China
“Remuneration Committee”	the remuneration committee of the Board
“Repurchase Mandate”	the general and unconditional mandate proposed to be granted to the Directors at the 2021 AGM to repurchase Shares not exceeding 10% of the aggregate number of the issued Shares as at the date of passing the relevant resolution granting such mandate
“RM”	Ringgit, the lawful currency of Malaysia
“SFO”	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) as amended, supplemented or otherwise modified from time to time
“Share(s)”	ordinary share(s) with nominal value of HK\$0.01 each in the capital of the Company
“Shareholder(s)”	the holder(s) of the Share(s)
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“subsidiary(ies)”	has the meaning ascribed thereto under the Listing Rules
“substantial shareholder(s)”	has the meaning ascribed thereto under the Listing Rules
“Takeovers Code”	the Codes on Takeovers and Mergers and Share Buy-backs as amended, supplemented or otherwise modified from time to time and administered by the Securities and Futures Commission of Hong Kong
“Year”	the year ended 31 December 2020
“%”	per cent

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## LETTER FROM THE BOARD

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### C-LINK SQUARED LIMITED

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock code: 1463)**

*Executive Directors:*

Mr. Ling Sheng Hwang

*(Chairman of the Board and Chief Executive Officer)*

Mr. Ling Sheng Chung

*Non-executive Director:*

Mr. Ling Sheng Shyan

*Independent non-executive Directors:*

Ms. Eugenia Yang

Mr. Lee Yan Kit

Mr. Wong Son Heng

*Registered office:*

Windward 3, Regatta Office Park

PO Box 1350

Grand Cayman KY1-1108

Cayman Islands

*Principal place of business*

*in Hong Kong:*

Room 1901, 19/F, Lee Garden One

33 Hysan Avenue

Causeway Bay

Hong Kong

30 April 2021

*To the Shareholders*

Dear Sir or Madam,

**PROPOSALS FOR  
GENERAL MANDATES TO ISSUE SHARES AND REPURCHASE SHARES;  
RE-ELECTION OF RETIRING DIRECTORS;  
AND  
NOTICE OF ANNUAL GENERAL MEETING**

#### INTRODUCTION

The Directors wish to seek the approval of the Shareholders at the 2021 AGM for, among other matters, the proposed grant of the Issuing Mandate and the Repurchase Mandate, the proposed extension of the Issuing Mandate and the proposed re-election of the retiring Directors.

The purpose of this circular is to give you information regarding the resolutions to be proposed at the 2021 AGM relating to the above matters and the notice of the 2021 AGM.



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## LETTER FROM THE BOARD

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### ISSUING MANDATE

In order to ensure flexibility and give discretion to the Directors, in the event that it becomes desirable for the Company to issue any new Shares, approval is to be sought from the Shareholders, pursuant to the Listing Rules, for the Issuing Mandate to issue Shares. At the 2021 AGM, an ordinary resolution will be proposed to grant the Issuing Mandate to the Directors. Subject to the passing of the proposed ordinary resolution approving the grant of the Issuing Mandate and based on 800,000,000 Shares in issue as at the Latest Practicable Date and assuming that no further Shares will be issued or no Shares will be repurchased and cancelled after the Latest Practicable Date and up to the date of the 2021 AGM, the Directors, upon exercising all the powers of the Company, will be able to allot, issue and deal with up to a total of 160,000,000 Shares, being 20% of the total number of the issued Shares as at the date of the resolution in relation thereto. The Issuing Mandate, if granted at the 2021 AGM, will remain in effect until the earliest of (i) the conclusion of the next annual general meeting; (ii) the expiration of the period within which the next annual general meeting is required to be held by the Articles of Association or any applicable laws of the Cayman Islands; or (iii) the passing of an ordinary resolution by the Shareholders at a general meeting of the Company revoking or varying the authority given to the Directors.

### REPURCHASE MANDATE

In addition, an ordinary resolution will be proposed at the 2021 AGM to grant the Repurchase Mandate to the Directors. Subject to the passing of the proposed ordinary resolution approving the grant of the Repurchase Mandate and based on the 800,000,000 Shares in issue as at the Latest Practicable Date and assuming that no further Shares will be issued or no Shares will be repurchased and cancelled after the Latest Practicable Date and up to the date of the 2021 AGM, the Directors, upon exercising all the powers of the Company, would be allowed to repurchase a maximum of 80,000,000 Shares, being 10% of the total number of the issued Shares as at the date of the resolution in relation thereto. The Repurchase Mandate, if granted at the 2021 AGM, will be effective until the earliest of (i) the conclusion of the next annual general meeting; (ii) the expiration of the period within which the next annual general meeting is required to be held by the Articles of Association or any applicable laws of the Cayman Islands; or (iii) the passing of an ordinary resolution by the Shareholders at a general meeting of the Company revoking or varying the authority given to the Directors.

An explanatory statement in connection with the Repurchase Mandate is set out in Appendix I to this circular. The explanatory statement contains all the requisite information required under the Listing Rules to be given to the Shareholders to enable them to make an informed decision on whether to vote for or against the resolution approving the Repurchase Mandate.

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## **LETTER FROM THE BOARD**

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### **EXTENSION OF THE ISSUING MANDATE**

Subject to the passing of the ordinary resolutions to grant the Issuing Mandate and the Repurchase Mandate, an ordinary resolution will be proposed at the 2021 AGM to extend the Issuing Mandate by the addition to the aggregate number of the Shares which may be allotted or agreed, conditionally or unconditionally, to be allotted by the Directors pursuant to such general mandate of an amount representing the aggregate number of the Shares repurchased by the Company pursuant to the Repurchase Mandate provided that the extended amount shall not exceed 10% of the aggregate number of the issued Shares as at the date of passing the resolution in relation thereto.

### **RE-ELECTION OF RETIRING DIRECTORS**

As at the Latest Practicable Date, there were two executive Directors, namely Mr. F Ling and Mr. W Ling; one NED, namely Mr. S Ling; and three INEDs, namely Ms. Eugenia Yang, Mr. Lee Yan Kit and Mr. Wong Son Heng.

Article 108(a) of the Articles of Association provides that one-third of the Directors for the time being, or, if their number is not a multiple of three, the number nearest to but not less than one-third, shall retire from office by rotation at each annual general meeting provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years and shall be eligible for re-election.

Article 112 of the Articles of Association provides that any additional Directors appointed by the Board shall hold office only until the next following annual general meeting and shall then be eligible for re-election. Any Directors appointed under this Article shall not be taken into account in determining the Directors or the number of Directors who are to retire by rotation at an annual general meeting.

In accordance with the abovementioned Articles, Mr. Lee Yan Kit and Mr. Wong Son Heng will retire from office and, being eligible, have offered themselves for re-election at the 2021 AGM.

The biographical details of each of the retiring Directors to be re-elected at the 2021 AGM are set out in Appendix II to this circular in accordance with the relevant requirements of the Listing Rules.

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## LETTER FROM THE BOARD

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The Nomination Committee has reviewed the structure and composition of the Board, the confirmations and disclosures given by the Directors, the qualifications, skills and experience, time commitment and contribution of the retiring Directors with reference to the nomination principles and criteria set out in the Company's board diversity policy and director nomination policy, and the independence of all INEDs. Accordingly, the Nomination Committee has nominated to the Board on re-election of the retiring Directors, who are due to retire at the 2021 AGM. With the nomination of the Nomination Committee, the Board has recommended that the retiring Directors, namely Mr. Lee Yan Kit and Mr. Wong Son Heng, stand for re-election as Directors at the 2021 AGM.

### **2021 AGM AND CLOSURE OF THE REGISTER OF MEMBERS**

The notice convening the 2021 AGM is set out on pages 20 to 26 of this circular. At the 2021 AGM, resolutions will be proposed to approve, among others, the grant of the Issuing Mandate and the Repurchase Mandate, the extension of the Issuing Mandate and the re-election of the retiring Directors.

For determining the Shareholders' entitlement to attend and vote at the 2021 AGM, the register of members of the Company will be closed from Wednesday, 23 June 2021 to Monday, 28 June 2021 (both dates inclusive), during which period no transfer of Shares will be effected. In order to qualify for attending and voting at the 2021 AGM, the unregistered holders of Shares must lodge all transfer documents, accompanied by the relevant share certificates and properly completed transfer forms, with the Company's Hong Kong branch share registrar and transfer office, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, for registration not later than 4:30 p.m. on Tuesday, 22 June 2021.

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## LETTER FROM THE BOARD

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### PROXY ARRANGEMENT

A form of proxy for use in connection with the 2021 AGM is enclosed with this circular and such form of proxy is also published on the respective websites of the Stock Exchange ([www.hkexnews.hk](http://www.hkexnews.hk)) and the Company ([www.clinksquared.com](http://www.clinksquared.com)). If you do not intend to attend the 2021 AGM but wish to exercise your right as a Shareholder, you are required to complete and sign the form of proxy in accordance with the instructions printed thereon and return the same to the Hong Kong Branch Share Registrar, Computershare Hong Kong Investor Services Limited, located at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, not later than 48 hours before the time appointed for holding the 2021 AGM (i.e., not later than 10:00 a.m. on Saturday, 26 June 2021) or the adjournment thereof. Completion and return of the form of proxy will not preclude you from attending and voting in person at the 2021 AGM or the adjournment thereof should you so wish and in such event, the form of proxy shall be deemed to be revoked.

**Shareholders are strongly encouraged to cast their votes by appointing the chairman of the 2021 AGM as their proxies and submitting the form of proxy in accordance with the abovementioned instruction.**

### VOTING BY POLL

Pursuant to Rule 13.39(4) of the Listing Rules and Article 72 of the Articles of Association, any vote of the Shareholders at a general meeting must be taken by poll except where the chairman of the 2021 AGM decides, in good faith, to allow a resolution which relates purely to a procedural or administrative matter to be voted on by a show of hands. Therefore, all resolutions proposed at the 2021 AGM will be voted by poll and the Company will announce the results of the poll in the manner prescribed under Rule 13.39(5) of the Listing Rules.

On a poll, every Shareholder present in person or by proxy or, in the case of a Shareholder being a corporation, by its duly authorised representative, shall have one vote for every fully paid Share of which he/she/it is the holder. A Shareholder entitled to more than one vote needs not use all his/her/its votes or cast all such votes in the same way.

To the best of the Directors' knowledge, information and belief, having made all reasonable enquiries, no Shareholder is required to abstain from voting on the resolutions to be proposed at the 2021 AGM.

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## LETTER FROM THE BOARD

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### RESPONSIBILITY STATEMENT

This circular, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the Listing Rules for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief, the information contained in this circular is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this circular misleading.

### RECOMMENDATION

The Directors believe that the proposals for the grant of the Issuing Mandate and the Repurchase Mandate, the extension of the Issuing Mandate and the re-election of the retiring Directors as set out in the notice convening the 2021 AGM are in the best interests of the Company and the Shareholders as a whole. Therefore, the Directors recommend the Shareholders voting in favour of the relevant resolutions to be proposed at the 2021 AGM as set out in the notice convening the 2021 AGM on pages 20 to 26 of this circular.

Yours faithfully,

By order of the Board

**C-Link Squared Limited**

**Ling Sheng Hwang**

*Chairman of the Board and executive Director*

*This appendix serves as an explanatory statement, as required by the Listing Rules, to provide the requisite information to you for your consideration of the proposed grant of the Repurchase Mandate.*

### **1. REPURCHASE OF SECURITIES FROM CONNECTED PARTIES**

Under the Listing Rules, a company is prohibited from knowingly purchasing securities on the Stock Exchange from a “core connected person”, that is, the directors, chief executive or substantial shareholder of the Company or any of its subsidiaries or their respective close associates and a core connected person is prohibited from knowingly selling his/her/its securities to the Company.

As at the Latest Practicable Date, to the best knowledge of the Directors, having made all reasonable enquiries, no core connected person of the Company has notified the Company that he/she/it has a present intention to sell any Shares to the Company nor has any such core connected person undertaken not to sell any of the Shares held by him/her/it to the Company in the event that the Repurchase Mandate is approved by the Shareholders.

### **2. SHARE CAPITAL**

As at the Latest Practicable Date, there were a total of 800,000,000 Shares in issue. Subject to the passing of the ordinary resolution for the approval of the Repurchase Mandate and assuming that no further Shares are issued and no Shares are repurchased and cancelled after the Latest Practicable Date and up to the date of the 2021 AGM, the Directors would be authorised to exercise all the powers of the Company to repurchase up to a maximum of 80,000,000 Shares, representing 10% of the issued Shares as at the date of the 2021 AGM up to the earliest of (i) the conclusion of the next annual general meeting; (ii) the expiration of the period within which the next annual general meeting is required to be held by the Articles of Association or any applicable laws of the Cayman Islands; or (iii) the revocation or variation of the Repurchase Mandate by an ordinary resolution of the Shareholders at a general meeting of the Company.

### **3. REASONS FOR REPURCHASES**

The Directors have no present intention to repurchase any Shares but consider that the Repurchase Mandate is in the best interests of the Company and the Shareholders as a whole. An exercise of the Repurchase Mandate may, depending on market conditions and funding arrangements at the time, lead to an enhancement of the net assets value per Share and/or earnings per Share and will only be made when the Directors believe that a repurchase will benefit the Company and the Shareholders as a whole.

**4. FUNDING OF REPURCHASES**

Pursuant to the Repurchase Mandate, repurchases would be funded entirely from the Company's available cash flow or working capital facilities which will be funds legally available under the laws of the Cayman Islands, the Articles of Association and the Listing Rules for such purpose.

**5. IMPACT OF REPURCHASE**

An exercise of the Repurchase Mandate in full might have a material adverse impact on the working capital or gearing position of the Company when compared with the position as disclosed in the Company's latest published audited consolidated financial statements for the Year contained in the 2020 annual report. The Directors do not, however, intend to make any repurchase in circumstances that would have a material adverse impact on the working capital or gearing position of the Company.

**6. SHARE PRICES**

The highest and lowest market prices at which the Shares had been traded on the Stock Exchange in each of the previous twelve months immediately prior to the Latest Practicable Date quoted on the website of the Stock Exchange were as follows:

<b>Month</b>	<b>Price per Share (HK\$)</b>	
	<b>Highest</b>	<b>Lowest</b>
<b>2020</b>		
April	1.45	0.80
May	1.25	1.00
June	1.17	0.94
July	1.09	0.70
August	1.86	0.91
September	2.13	1.02
October	3.09	1.44
November	2.35	1.80
December	2.05	1.52
<b>2021</b>		
January	1.83	1.42
February	3.32	1.75
March	5.32	1.74
April (up to and including the Latest Practicable Date)	4.26	2.03

**7. DIRECTORS AND THEIR CLOSE ASSOCIATES**

None of the Directors or, to the best of their knowledge and having made all reasonable enquiries, their respective close associates, have any present intention to sell to the Company or its subsidiaries any of the Shares if the Repurchase Mandate is approved by the Shareholders at the 2021 AGM.



## 8. UNDERTAKING OF THE DIRECTORS

The Directors have undertaken to the Stock Exchange that so far as the same may be applicable, they will exercise the powers of the Company to make repurchases pursuant to the Repurchase Mandate in accordance with the Listing Rules, the Articles of Association and the applicable laws of the Cayman Islands.

## 9. EFFECT OF TAKEOVERS CODE

If a Shareholder's proportionate interest in the voting rights of the Company increases as a result of the Company exercising its powers to buy-back Shares pursuant to the Repurchase Mandate, such an increase will be treated as an acquisition for the purpose of Rule 32 of the Takeovers Code. As a result, a Shareholder or a group of Shareholders acting in concert (as defined in the Takeovers Code) could obtain or consolidate control of the Company and become obliged to make a Mandatory General Offer. According to the register of interests and short positions in Shares maintained by the Company under Section 336 of the SFO, as at the Latest Practicable Date, the following Shareholders were interested or deemed to be interested in 5% or more of the issued Shares:

Name of Shareholders	Capacity/ Nature of interest	Number of issued Shares held	Position held	Approximate percentage of shareholding	Approximate percentage of shareholding if Repurchase Mandate is exercised in full
Jupiter Rain Company Limited <sup>1</sup>	Beneficial owner	240,000,000	Long position	30.0%	33.3%
Mr. W Ling <sup>1</sup>	Interest in controlled corporation	240,000,000	Long position	30.0%	33.3%
Ms. Seo Chee Teng <sup>2</sup>	Interest of Spouse	240,000,000	Long position	30.0%	33.3%
Mr. Wu Xianlong	Beneficial owner	120,000,000	Long position	15.0%	16.7%
Mr. Liao Hui	Beneficial owner	51,156,000	Long position	6.4%	7.1%
Mr. Wang Yaxian	Beneficial owner	174,000,000	Long position	21.75%	24.2%
Mr. Wan Shifang	Beneficial owner	54,000,000	Long position	6.75%	7.5%

*Notes:*

- (1) Jupiter Rain Company Limited, wholly-owned by Mr. W Ling, held 240,000,000 Shares. Mr. W Ling was deemed to be interested in 240,000,000 Shares pursuant to the SFO.
  
- (2) Ms. Seo Chee Teng, the spouse of Mr. W Ling, was deemed to be interested in the 240,000,000 Shares held by Mr. W Ling, through his interest in the controlled corporation, Jupiter Rain Company Limited, pursuant to the SFO.

Pursuant to the Takeovers Code, the requirement to make a Mandatory General Offer is triggered when any person holds not less than 30%, but not more than 50%, of the voting rights of a company and that person acquires additional voting rights and such acquisition has the effect of increasing that person's holding of voting rights of the company by more than 2% from the lowest percentage holding of that person in the 12 month period ending on and inclusive of the date of the relevant acquisition, and such rule applies to any immediately preceding 12 month period if at any time during such period a person, or group of persons acting in concert, holds 50% or less of the voting rights.

To the best knowledge and belief of the Directors, as at the Listing Date and the Latest Practicable Date, each of Jupiter Rain Company Limited, Mr. W Ling and Ms. Seo Chee Teng were or are interested or deemed to be interested in an aggregate of 240,000,000 Shares, representing approximately 30.0% of the issued share capital of the Company.

In the event that the Directors exercise in full the Repurchase Mandate, each of Jupiter Rain Company Limited, Mr. W Ling and Ms. Seo Chee Teng's interest in the Company will be increased to approximately 33.3% of the issued share capital of the Company. To the best knowledge and belief of the Directors, such increase in the interest of the Company may, subject to any waiver that may be granted by the Executive, give rise to an obligation to make a Mandatory General Offer.

The Directors have no present intention to repurchase Shares to an extent that will trigger any of the obligations under the Takeovers Code. Save as aforesaid, the Directors are not aware of any consequence which may arise under the Takeovers Code as a result of any repurchase of Shares under the Repurchase Mandate.

The Listing Rules prohibit a company from making repurchase on the Stock Exchange if the result of the repurchase would be that less than 25% (or such other prescribed minimum percentage as determined by the Stock Exchange) of the issued share capital would be in public hands. The Directors do not propose to repurchase Shares which would result in less than the prescribed minimum percentage of Shares in public hands.

#### **10. SHARE REPURCHASE MADE BY THE COMPANY**

The Company did not redeem any of its Shares listed and traded on the Main Board of the Stock Exchange nor did the Company or any of its subsidiaries purchase or sell any of such Shares from the Listing Date to the Latest Practicable Date.

*The particulars of the Directors retiring as required by the Articles of Association and the Listing Rules and proposed to be re-elected at the 2021 AGM are set out as follows.*

Save as disclosed herein, there is no information to be disclosed pursuant to any of the requirements set out in Rule 13.51(2)(h) to (v) of the Listing Rules in respect of each of the following retiring Directors and there are no other matters that need to be brought to the attention of the Shareholders in respect of each of the following retiring Directors' re-election.

**Mr. Lee Yan Kit (李殷傑)**

***Position and Experience***

Mr. Lee, aged 50, was appointed as an INED on 11 March 2020. Mr. Lee is responsible for providing independent judgment on issues of strategy, policy, performance, accountability, key appointments and standard of conduct of our Group.

Mr. Lee has been an independent non-executive director of Landrich Holding Limited (HKEx: 2132), a company listed on the Stock Exchange, since in October 2020 and an independent director of Lixiang Education Holding Co, Ltd. (NASDAQ ticker symbol: LXEH), a company listed on NASDAQ, since October 2020. In addition to his position as the director of investor relationship and marketing since February 2020, Mr Lee was appointed as the chief operating officer of National Arts Entertainment and Culture Group Limited ("NA Group") (HKEx: 8228), a company listed on GEM operated by the Stock Exchange, in May 2020. He has also been a director and the chief executive officer of National Arts Travel Limited (principally engaged in providing travel related products), which is a subsidiary of NA Group, since February 2019 and June 2018, respectively. He has also been appointed as the chief executive officer of National Arts Production & Promotions Limited (a subsidiary of NA Group and principally engaged in provision of promotional performance services in Hong Kong) and the director of artiste management of National Arts Entertainment Limited (a subsidiary of NA Group and principally engaged in the provision of management services to artistes in Hong Kong) since February 2020. Since October 2020, Mr. Lee has also been appointed as a director of Skyyer MediaX Limited (a subsidiary of NA Group and principally engaged in the provision of digital marketing, media relations and public relations services). Mr. Lee was a volunteer director of Sowers Action (Non-Governmental Organization) from October 2016 to October 2018, and has been one of the vice chairmen of its board of directors since October 2018 and the volunteer honorary advisor of Sowers Action Orchestra since February 2019. Mr. Lee has been a founding director of Hong Kong Young Chief Officers' Association since November 2017, was appointed as a vice chairman of the organising committee for the 1st Hong Kong Youth Festival in April 2018 and has been the president of the external affairs committee since December 2018. Mr. Lee has been awarded by Hong Kong Shue Yan University as an industrial advisor to the Bachelor of Business Administration (Honours) in digital marketing programme since July 2020. Mr Lee was also successfully elected as the 5th "Outstanding Chinese Youth of the World" from Outstanding Chinese Culture Association in June 2020.

Mr. Lee has over 20 years of experience in the banking and financial industry. Mr. Lee has been the director of Hoyan Group International Limited (“Hoyan Group”) since September 2016. Within Hoyan Group, he served as the president with respect to the banking, public relations and consulting services of SBG Holdings Limited (principally engaged in the operation of beauty medical centres) between September 2016 and September 2017 and chief marketing officer of HKST Group Holdings Limited (principally engaged in travel services and education consultancy business) between September 2016 and May 2018. From September 2006 to July 2016, Mr. Lee held various positions at Dah Sing Bank Limited (principally engaged in financial services and banking) including team head, regional head, general manager and project manager. He also acted as the senior business financial manager and team manager of Standard Chartered Bank (HK) Limited from June 2004 to September 2006. Between January 2001 and June 2004, he served at DBS (Hong Kong) Limited, with his last position as a vice president. From April 2000 to January 2001, Mr. Lee worked as an assistant manager of Wing Hang Bank Limited (currently known as OCBC Wing Hang Bank Limited). He was an officer at Sin Hua Bank Ltd., Hong Kong branch (currently known as Bank of China (Hong Kong) Limited) from March 1996 to April 2000.

Mr. Lee obtained his Bachelor of Arts from the University of Manitoba in Canada in May 1993 and a certificate of business management from Ryerson Polytechnic University in Canada in June 1996. Mr. Lee also obtained a Master of Science in financial management from the University of London in the United Kingdom in December 2000 as an external student.

Save as disclosed above, Mr. Lee (i) does not hold any other position within the Group; and (ii) has not held any directorship in any public company, the securities of which are listed on any securities market in Hong Kong or overseas, in the past three years.

***Length of service and emoluments***

Mr. Lee has entered into a letter of appointment with the Company for a fixed term of three years commencing from the Listing Date, always subject to retirement by rotation and re-election in accordance with the Articles of Association and the Listing Rules. He is presently entitled to a Director’s fee of HK\$200,000 per annum under the letter of appointment. His emolument was determined by the board with reference to his responsibilities and duties within the Company and may be adjusted upon the recommendation of the Remuneration Committee. For the Year, he received a Director’s fee of approximately HK\$161,000. The total amount of his emoluments for the Year was approximately HK\$161,000.

***Relationships***

Mr. Lee does not have any relationship with any other Directors, senior management, or substantial or controlling shareholders (as defined under the Listing Rules) of our Company.

***Interest in Shares***

As at the Latest Practicable Date, Mr. Lee did not have any interests in the securities of our Company within the meaning of Part XV of the SFO.

**Mr. Wong Son Heng*****Position and Experience***

Mr. Wong Son Heng, aged 65, was appointed as an INED on 11 March 2020. Mr. Wong is responsible for providing independent judgement on issues of strategy, policy, performance, accountability, key appointments and standard of conduct of our Group.

Mr. Wong has over 34 years of experience in the auditing and accounting industry. Mr. Wong established and has been a partner at his own audit firm, Wong & Partners, since May 1994. From March 2008 to February 2014, and since rejoining the firm in October 2014, Mr. Wong has been a partner at an audit firm, CCH, Wong & Partners. From June 1983 to April 1993, Mr. Wong worked in Hew & Tan (principally engaged in audit and accounting) and his last designation being an audit supervisor.

Mr. Wong was an associate of Chartered Association of Accountants in May 1991 and has been a fellow of the Chartered Association of Certified Accountants since May 1996. Mr. Wong has also been a public accountant of the Malaysian Institute of Accountants since October 1991.

***Length of service and emoluments***

Mr. Wong has entered into a letter of appointment with the Company for a fixed term of three years commencing from the Listing Date, always subject to retirement by rotation and re-election in accordance with the Articles of Association and the Listing Rules. He is presently entitled to a Director's fee of HK\$200,000 per annum under the letter of appointment. His emolument was determined by the Board with reference to his responsibilities and duties within the Company and may be adjusted upon the recommendation of the Remuneration Committee. For the Year, he received a Director's fee of approximately HK\$161,000. The total amount of his emoluments for the Year was approximately HK\$161,000.

***Relationships***

Mr. Wong does not have any relationship with any other Directors, senior management, or substantial or controlling shareholders (as defined under the Listing Rules) of our Company.

***Interest in Shares***

As at the Latest Practicable Date, Mr. Wong did not have any interests in the securities of our Company within the meaning of Part XV of the SFO.

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## NOTICE OF 2021 AGM

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### C-LINK SQUARED LIMITED

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock code: 1463)**

**NOTICE IS HEREBY GIVEN THAT** the annual general meeting (the “**2021 AGM**”) of C-Link Squared Limited (the “**Company**”) will be held at 10:00 a.m. on Monday, 28 June 2021 at 20/F, Lee Garden One, 33 Hysan Avenue, Causeway Bay, Hong Kong for the following purposes:

As ordinary resolutions,

1. To consider and receive the audited consolidated financial statements and the reports of the directors (the “**Directors**”) and independent auditor of the Company for the year ended 31 December 2020.
2. To consider and re-elect the following retiring Directors each as a separate resolution:
  - (i) To re-elect Mr. Lee Yan Kit as an independent non-executive Director; and
  - (ii) To re-elect Mr. Wong Son Heng as an independent non-executive Director.
3. To authorise the board of Directors (the “**Board**”) to fix the Directors’ remuneration for the year ending 31 December 2021.
4. To re-appoint Ernst & Young PLT as the independent auditor of the Company for the ensuing year and authorise the Board to fix its remuneration.



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## NOTICE OF 2021 AGM

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5. To consider as special business and, if thought fit, pass with or without amendments the following resolution as an ordinary resolution:

“**THAT:**

- (a) subject to paragraph (c) of this resolution below, pursuant to the Rules (the “**Listing Rules**”) Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”), the exercise by the Directors during the Relevant Period (as defined below) of all the powers of the Company to allot, issue and deal with shares of the Company (the “**Shares**”) or securities convertible into or exchange for Shares, or options or warrants, for similar rights to subscribe for any Shares and to make or grant offers, agreements and options, including warrants to subscribe for Shares, which might require the exercise of such powers be and the same is hereby generally and unconditionally approved;
- (b) the approval in paragraph (a) of this resolution above shall authorise the Directors during the Relevant Period to make or grant offers, agreements and options which might require the exercise of such powers after the end of the Relevant Period;
- (c) the aggregate number of Shares allotted or agreed conditionally or unconditionally to be allotted (whether pursuant to options or otherwise) by the Directors pursuant to the approval in paragraph (a) above, otherwise than pursuant to (i) a Rights Issue (as defined below); or (ii) the exercise of any options granted under the share option scheme of the Company; or (iii) any scrip dividend or similar arrangements providing for the allotment and issue of Shares in lieu of the whole or part of a dividend on Shares in accordance with the memorandum and articles of association of the Company in force from time to time (the “**Articles of Association**”); or (iv) any issue of Shares upon the exercise of rights of subscription, conversion or exchange under the terms of any warrants of the Company or any securities which are convertible into or exchangeable for Shares, shall not exceed the aggregate of 20% of the aggregate number of the issued Shares as at the date of the passing of this resolution and the authority pursuant to paragraph (a) of this resolution above shall be limited accordingly; and

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## NOTICE OF 2021 AGM

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(d) for the purposes of this resolution:

“**Relevant Period**” means the period from the date of the passing of this resolution until whichever is the earliest of:

- (i) the conclusion of the next annual general meeting of the Company;
- (ii) the expiration of the period within which the next annual general meeting of the Company is required to be held by the Articles of Association or any other applicable laws of the Cayman Islands; or
- (iii) the passing of an ordinary resolution by the shareholders of the Company in a general meeting revoking or varying the authority given to the Directors by this resolution.

“**Rights Issue**” means an offer of Shares, or offer or issue of warrants, options or other securities giving the rights to subscribe for Shares open for a period fixed by the Directors to holders of Shares on the register on a fixed record date in proportion to their then holdings of such Shares (subject to such exclusion or other arrangements as the Directors may deem necessary or expedient in relation to fractional entitlements, or having regard to any restrictions or obligations under the laws of, or the requirements of, or the expense or delay which may be involved in determining the existence or extent of any restrictions or obligations under the laws of, or the requirements of, any jurisdiction applicable to the Company or any recognised regulatory body or any stock exchange applicable to the Company).”

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## NOTICE OF 2021 AGM

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6. To consider as special business and, if thought fit, pass with or without amendments the following resolution as an ordinary resolution:

“**THAT:**

- (a) subject to paragraph (b) of this resolution below, the exercise by the Directors during the Relevant Period (as defined below) of all the powers of the Company to repurchase the Shares on the Stock Exchange of or any other stock exchange on which the Shares may be listed and recognised by the Securities and Futures Commission of Hong Kong (the “**Commission**”) and the Stock Exchange under the Hong Kong Code on Share Buy-backs issued by the Commission for such purpose, and otherwise in accordance with the rules and regulations of the Commission, the Stock Exchange and all other applicable laws in this regard, be and the same is hereby generally and unconditionally approved;
- (b) the aggregate number of the Shares which may be repurchased by the Company pursuant to the approval in paragraph (a) of this resolution above during the Relevant Period (as defined below) shall not exceed 10% of the aggregate number of the issued Shares as at the date of the passing of this resolution and the authority pursuant to paragraph (a) of this resolution shall be limited accordingly; and
- (c) for the purpose of this resolution:

“**Relevant Period**” means the period from the date of the passing of this resolution until whichever is the earliest of:

- (i) the conclusion of the next annual general meeting of the Company;
- (ii) the expiration of the period within which the next annual general meeting of the Company is required to be held by the Articles of Association of the Company or any other applicable laws of the Cayman Islands; or
- (iii) the passing of an ordinary resolution by the shareholders of the Company in general meeting revoking or varying the authority given to the Directors by this resolution.”

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## NOTICE OF 2021 AGM

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7. To consider as special business and if thought fit, pass with or without amendments the following resolution as ordinary resolutions:

“**THAT** subject to the passing of resolution nos. 5 and 6 set out in the notice convening the annual general meeting of the Company (the “**Notice**”), the authority of the Directors of the Company pursuant to resolution no. 5 set out in the Notice be and the same is hereby approved to extend to cover such amount representing the aggregate number of the issued Shares repurchased pursuant to the authority granted pursuant to resolution no. 6 set out in the Notice provided that such number shall not exceed 10% of the aggregate number of the issued Shares as at the date of the passing of this resolution.”

By order of the board of  
**C-Link Squared Limited**  
**Ling Sheng Hwang**

*Chairman of the Board and executive Director*

Hong Kong, 30 April 2021

*Registered office:*

Windward 3, Regatta Office Park  
PO Box 1350  
Grand Cayman KY1-1108  
Cayman Islands

*Principal place of business in Hong Kong:*

Room 1901, 19/F, Lee Garden One  
33 Hysan Avenue  
Causeway Bay  
Hong Kong

As at the date of this Notice, the Directors are:

*Executive Directors:*

Mr. Ling Sheng Hwang (*Chairman of the Board and Chief Executive Officer*)  
Mr. Ling Sheng Chung

*Non-executive Director:*

Mr. Ling Sheng Shyan

*Independent non-executive Directors:*

Ms. Eugenia Yang  
Mr. Lee Yan Kit  
Mr. Wong Son Heng

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## NOTICE OF 2021 AGM

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*Notes:*

1. Any member of the Company (the “**Member(s)**”) entitled to attend and vote at the 2021 AGM convened by this Notice or its adjourned meeting (as the case may be) is entitled to appoint one (or, if he/she/it holds two or more Shares in the Company, more than one) proxy to attend and, on a poll, vote on his/her/its behalf subject to the provisions of the Articles of Association. A proxy need not be a Member but must be present in person at the 2021 AGM to represent the Member. If more than one proxy is so appointed, the appointment shall specify the number and class of such Shares in respect of which such proxy is so appointed.
2. In order to be valid, the duly completed and signed form of proxy must be deposited together with a power of attorney or other authority, if any, under which it is signed or a notorially certified copy of that power or authority, at the office of the Company’s branch share registrar and transfer office in Hong Kong, Computershare Hong Kong Investor Services Limited located at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Wan Chai, Hong Kong not later than 48 hours before the time appointed for holding the 2021 AGM (i.e. not later than 10:00 a.m. on Saturday, 26 June 2021) or its adjourned meeting. Completion and return of a form of proxy will not preclude a Member from subsequently attending in person and voting at the 2021 AGM or its adjourned meeting should he/she so wish.
3. For determining the Members’ entitlement to attend and vote at the 2021 AGM, the register of Members will be closed from Wednesday, 23 June 2021 to Monday, 28 June 2021 (both dates inclusive), during which period no transfer of Shares will be effected. In order to qualify for attending and voting at the 2021 AGM, the unregistered holders of Shares must lodge all transfer documents and properly completed transfer forms, accompanied by the relevant share certificates, with the Company’s Hong Kong branch share registrar and transfer office, Computershare Hong Kong Investor Services Limited, located at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen’s Road East, Wan Chai, Hong Kong for registration not later than 4:30 p.m. on Tuesday, 22 June 2021.
4. In relation to the proposed resolution no. 2 above, details of the retiring Directors standing for re-election are set out in Appendix II to the circular (the “**Circular**”) of the Company dated 30 April 2021.
5. In relation to the proposed resolution no. 4 above, the Board concurs with the views of the audit committee of the Company and has recommended that Ernst & Young PLT be re-appointed as independent auditor of the Company.

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## NOTICE OF 2021 AGM

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6. In relation to the proposed resolutions nos. 5 and 7 above, approval is being sought from the Members for the grant to the Directors of a general mandate to authorise the allotment and issue of Shares under the Listing Rules. The Directors wish to state that they have no immediate plans to issue any new Shares.
7. In relation to the proposed resolution no. 6 above, the Directors wish to state that they will exercise the powers conferred thereby to repurchase Shares only in the circumstances which they consider appropriate for the benefit of the Members. An explanatory statement containing the information necessary to enable the Members to make an informed decision to vote on the proposed resolution as required by the Listing Rules is set out in Appendix I to the Circular.
8. In compliance with Rule 13.39(4) of the Listing Rules, voting on all proposed resolutions set out in this Notice will be taken by way of a poll.
9.
  - (a) Subject to paragraph (b) below, if a tropical cyclone warning signal No. 8 or above is expected to be hoisted or a black rainstorm warning signal is expected to be in force at any time between 8:00 a.m. and 5:00 p.m. on the date of the 2021 AGM, the 2021 AGM will be postponed and Members will be informed of the date, time and venue of the postponed 2021 AGM by a supplemental notice posted on the respective websites of the Company and the Stock Exchange.
  - (b) If a tropical cyclone warning signal No. 8 or above or a black rainstorm warning signal is lowered or cancelled three hours or more before the appointed time of the 2021 AGM and where conditions permit, the 2021 AGM will be held as scheduled.
  - (c) The 2021 AGM will be held as scheduled when an amber or red rainstorm warning signal is in force.
  - (d) After considering their own situations, Members should decide on their own whether or not they would attend the 2021 AGM under any bad weather condition and if they do so, they are advised to exercise care and caution.
10. Members attending the 2021 AGM in person or by proxy shall bear their own transportation and accommodation expenses, and shall produce their identity documents.
11. References to dates and time in this notice are to Hong Kong dates and time.
12. Due to the constantly evolving COVID-19 pandemic situation in Hong Kong, the Company may be required to change the 2021 AGM arrangements at short notice. Shareholders should check the Company's website at [www.clinksquared.com](http://www.clinksquared.com) for future announcements and updates on the 2021 AGM arrangements.
13. The translation into Chinese language of this Notice is for reference only. In case of any inconsistency, the English version shall prevail.